

TAB

SECRET

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

5 January 1981

25X1

MEMORANDUM FOR: [redacted]
Deputy to the DCI for Resource Management

25X1

VIA: [redacted] ✓
Acting Director, Program Assessment Office

25X1

FROM: [redacted]
Program Assessment Office

SUBJECT: Memorandum to Intelligence Community Principals on
PAO's Study of Indications and Warning Centers [redacted]

25X1

25X1

1. Action Requested: That you the sign the attached
memorandum. [redacted]

2. Background: In order to facilitate PAO's gathering of data
to support its I&W Centers study, a notification of our intent should
be sent to the NFIP Program Managers involved. [redacted]

25X1

3. Recommendation: That you sign the attached memorandum. [redacted]

25X1

[redacted]

25X1

Attachment:
As Stated

This document may be downgraded
to UNCLASSIFIED upon removal of
attachment.

WARNING NOTICE
INTELLIGENCE SOURCES
AND METHODS INVOLVED

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

SECRET

SECRET

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

SUBJECT: Memorandum to the Intelligence Community Principals on PAO's
Study of Indications and Warning Centers [REDACTED]

25X1

25X1

Distribution: [REDACTED]

Copy #1-D/DCI/RM

#2-AD/DCI/RM

#3-D/PBO

#4-D/IRO

#5-AD/PAO

#6-D/PGS

#7-D/CLLS

25X1

#8-PGS

#9-IRO

#10-IRO

#11-PBO

#12-PBO

#13-PBO

#14-PBO

#15-PAO

#16-PAO

#17-PAO

#18-PAO Subject

#19-PAO Chrono

#20-RM Registry

25X1

DCI/RM/PAO: [REDACTED] --7 Jan 81)

25X1

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

SECRET

SECRET

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

Deputy to the Director of Central Intelligence
for Resource Management

Washington, D.C. 20505

7 January 1981

MEMORANDUM FOR: Director, Bureau of Intelligence and Research
Director, Defense Intelligence Agency
Director, National Security Agency
Deputy Director of Central Intelligence
Deputy to the DCI for Collection Tasking

SUBJECT: Study of NFIP Indications and Warning Centers [REDACTED]

25X1

1. The Program Assessment Office is undertaking a study of the NFIP resources devoted to the Community's Indications and Warning Centers. The study is presently envisioned to be a low-level effort designed to serve as background for the FY 1983 program and budget review. A study prospectus is attached. [REDACTED]

25X1

2. The study director, [REDACTED], would like to have a point of contact on your staff so that he might request briefings on the I&W centers funded within your program. He would be happy to answer any questions your staff might have concerning it. He can be reached on [REDACTED]

25X1

25X1

3. My thanks in advance for your cooperation on this matter.

[REDACTED]

25X1

Attachment:
Study Prospectus

25X1

This document may be downgraded to
SECRET upon removal of attachment.

WARNING NOTICE
INTELLIGENCE SOURCES
AND METHODS INVOLVED

NATIONAL SECURITY INFORMATION
Unauthorized Disclosure Subject to
Criminal Sanctions.

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

SECRET

25X1

SECRET

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

SUBJECT: Study of NFIP Indications and Warning Centers

Distribution: [redacted]

Copy- #1-D/State/INR

#2-D/DIA

#3-DIRNSA

#4-DDCI

#5-D/DCI/CT

#6-NIO/Warning (Richard Lehman)

#7-D/NCPO/CTS

#8-NCPO/CTS [redacted]

#9-D/DCI/RM

#10-AD/DCI/RM

#11-D/PBO

#12-D/IRO

#13-AD/PAO

#14-D/PGS

#15-D/CLLS

#16-PGS

#17-IRO

#18-IRO

#19-PBO

#20-PBO

#21-PBO

#22-PBO

#23-PAO

#24-PAO

#25-PAO

#26-PAO Subject

#27-PAO Chrono

#28-Executive Registry

#29-RM Registry

#30-CT Registry

DCI/RM/PAO: [redacted] -7 Jan 81)

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

SECRET

SECRET

Attachment

STUDY PROSPECTUS

INDICATIONS AND WARNING CENTERS IN THE INTELLIGENCE COMMUNITY

REASON FOR UNDERTAKING THE STUDY: A common argument supporting the procurement of advanced collection systems has been the expected value of real-time information for indications and warning purposes. The Community's planning for the use of this information will be among the foci of the DCI's FY 1983 Program Review. As part of the Resource Management Staff's preparation for the Spring Review, a study that systematically examines the NFIP resources devoted to I&W centers is needed. At present, it is difficult to identify all the resources that directly and indirectly support the Community's I&W centers. This study will establish a base from which resource and programmatic guidance can be suggested. [REDACTED]

25X1

OBJECTIVES OF THE STUDY:

- To provide the DCI with a study that examines the Intelligence Community's current resource planning for I&W centers.
 - Are the planned resources sufficient to enable the I&W centers to handle the tremendous increase in real-time information expected in the mid-1980's?
 - What kinds of supporting equipment are likely to be needed over the next five years?
 - Is the Community's interagency I&W planning consistent with the resource plans of individual agencies?

WORK BREAKDOWN:

- Phase I will consist of a cross-program survey of the Community to identify:
 - those centers that will be the focus of this study;
 - the extent of NFIP funding for each; and
 - potential resource issues that might be raised during Program Review.

This effort will begin with an examination of the information in the FY 1982 program and budget submissions that contain funds for I&W centers. Early informal discussions on the scope of the study will be sought with the NIO for Warning and members of the I&W Council. [REDACTED]

25X1

25X1

SECRET

SECRET

- Phase II will examine each center to determine its specific functions, the consumers it serves, the collection sources on which it draws, and the technical support on which it relies. Briefings will be requested of individual centers to obtain responses to specific questions that will be sent out in advance.
- Phase III will consist of a cross-program analysis of the I&W centers funded within the NFIP. It will provide a framework for aiding the DCI in determining whether the programs proposed for FY 1983-1987 will serve the Community's I&W mission in the most effective and efficient manner possible.

25X1

25X1

SECRET

25X1

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

Next 1 Page(s) In Document Exempt

Approved For Release 2005/01/10 : CIA-RDP83M00171R000100050016-5

PAO Routing Slip

25X1

SUBJECT:

Study

25X1

LOG NO: 14631 DATE OF ITEM: 2-17-81 DATE RECEIVED: 2-19-81NameDate InDate OutInitialsCOMMENTS:D/PAO Comments:

has seen

2/19

N

2/19

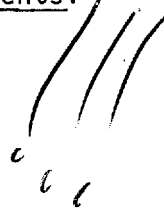
2/19

M

2/17

2/19

R.D.

EA/PAO Comments:

DISPOSITION:

ACTION: _____

COORDINATE WITH: _____

SUSPENSE DATE: _____

FILE: EA N/B

DESTROY: _____

CLASSIFICATION:

Secret

PAO

SECRET

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

NFAC #834-81

17 February 1981

MEMORANDUM FOR: Deputy to the DCI for Resource Management

FROM : National Intelligence Officer
for Warning

SUBJECT : [] Study

25X1

1. On 12 February, [] briefed the Warning Working Group on his plans to conduct a study of the Washington area intelligence centers' capabilities and plans to handle information from new collection systems in the FY 83-85 time frame.

25X1

2. The consensus of the group is that he would be better advised to review existing material on the subject, of which there is a plethora. If he can digest that and come up with some reasonably coherent recommendations, he would be doing the community a service.

3. We stand ready to provide him additional advice and guidance once his review of existing studies is completed.

[]

Richard Lehman

25X1

All Portions of this Memorandum
are Classified SECRET

25X1

SECRET

[]

SUBJECT: Prospectus Review, Summary No. 3

10 Dec 80

- Provide each Program Monitor with a copy of his prospectus;
- Set up a meeting with the Program Monitors to outline his approach to the study; and
- Establish a vehicle for regularly interacting with the Program Monitors.

f. After talking to [] will decide when to meet with [] to discuss the prospectus and get his thoughts on what he expects out of this effort.

25X1

3. I&W Centers:

a. [] opened the meeting by reviewing what the FY 1983-1987 Program Guidance will say about I&W. [] asked [] to contact [] PGS to try and clearly delineate between what will be proposed in the guidance and what PAO intends to do in this area. [] asked [] to find out who wrote the CT reaction to the program guidance. Suspicion is that [] probably wrote it.

25X1

b. Everyone agreed that it will be important for the NIO(W) to understand what PAO is proposing to study. [] also said that he will want [] to send a letter to the Program Managers to get the study off the ground.

25X1

c. There was some discussion of whether [] has enough resources to accomplish the "imagery mix studies" and the I&W study. [] explained that he considers the I&W study to be a "filler" relative to the "imagery mix studies." [] to indicate in the revised prospectus that there is some uncertainty over whether PAO will have enough resources to proceed on to Phase II of this effort.

25X1

25X1

d. Revised prospectus should cover the following points:

(1) Identify any intermediate products that will be provided.

(2) Identify the potential FY 1983 program/budget issues which IRO and PBO will want the paper to address.

e. Pending actions are as follows:

SUBJECT: Prospectus Review, Summary No. 3

(1) Contact [] to determine what, if anything, their respective organizations will be doing in this area.

25X1

(2) Initiate Phase I activities as soon as practical.

(3) Develop a briefing which can be used to explain what the PAO study will be designed to do.

(4) Develop a revised prospectus by Monday, 5 January 1981.

f. [] also attended this review.

25X1

4. All portions of this memorandum are UNCLASSIFIED.

25X1

cc: AD/PAO

25X1

SECRET

STUDY PROSPECTUS/DRAFT - 7 November 1980

TOPIC: Indications and Warning Centers in the Intelligence Community.

REASON: A common argument supporting the procurement of advanced collection systems has been the expected value of real-time information for indications and warning purposes. The tremendous increase in the volume of this information, coupled with its rapid dissemination in a raw and unanalyzed form, has effectively expanded the number of organizations capable of serving as Intelligence Community I&W centers. This study will examine the functions and resources devoted to those components of Community organizations that, regardless of official designation, fulfill the following three criteria:

- Perform initial analysis of raw intelligence;
- Issue alerts on the basis of such analysis; and
- Receive their funding from the National Foreign Intelligence Program.

This study is designed to serve as background for the FY 1983 Program Review. If appropriate, a cross-program (CCP/GDIP/CIAP) issue will be raised.

OBJECTIVES:

- To provide the DCI with a comprehensive study that examines the NFIP resources devoted to indications and warning centers.
- To trace the flow of intelligence collected for I&W purposes through the indications and warning centers to the ultimate consumers, while attempting to give an indication of elapsed time:
 - What specific functions does each center fulfill?
 - On which collection sources does each center rely most heavily?
 - To what extent do these centers communicate with one another?
- To examine the role of these centers under varying conditions of stress.
 - How well do these centers serve their designated consumers under normal circumstances?
 - How well do these centers respond in crisis? Are they prepared to respond equally well to crises in all parts of the world?

25X1

SECRET

~~SECRET~~

- To raise resource issues (if appropriate to the FY 1983 Program Review).
 - Has the increase in Community I&W centers resulted in unnecessary duplication?
 - Might the functions performed by these centers be consolidated?

APPROACH:

Background Studies: [] study on the NMIC; [] I&W and Contingency Support studies; CIRIS data; DIA NMIC and NSS studies; other Community I&W studies.

Work Breakdown:

- Phase I will consist of a cross-program survey of the Community to identify:
 - those centers that meet the three criteria sketched under "REASON" above;
 - the extent of NFIP funding for each; and
 - potential resource issues that might be raised during Program Review.
- Phase II will examine each center to determine their specific functions, the consumers they serve, the collection sources on which they draw, and the technical support on which they rely.
- Phase III will be a cross-program analysis of the I&W centers funded within the NFIP. It will provide a framework for aiding the DCI in determining whether the programs proposed for FY 1983-1987 will serve the Community's I&W mission in the most effective and efficient manner possible.

METHODOLOGY: The effort will begin with an examination of the information in program and budget submissions as containing funds for I&W centers. Briefings will be requested of individual centers to obtain specific responses to the questions outlined under Phase II above.

~~SECRET~~

25X1

25X1

SECRET

SCHEDULE:

	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>
Phase I	X	X	X				
Phase II		X	X	X	X		
Phase III				X	X	X	X

(NOTE: During June 1981, the program submissions will be examined and, if appropriate, a cross-program issue will be drafted.)

STAFFING:

Project Leader:

Analysts: (2/5 time); two others (2/5 time)

25X1

SECRET

TOPIC: Indications and Warning Centers in the Intelligence Community.

REASON: Study is designed to serve as background for the FY 1983 Program Review.

OBJECTIVES: To provide the DCI with a comprehensive study that examines the Intelligence Community's network of Indications and Warning Centers.

- How are NFIP resources distributed among the Community's 27 Indications and Warning centers?
- What specific functions does each center fulfill?
- On which sources does each center rely most heavily?
- To what extent do these centers communicate with one another?
- How well do these centers serve their designated consumers?
- How well do these centers respond in crisis? Are they prepared to respond equally well to crises in all parts of the world?

APPROACH:

Background Studies: [] study on I&W and NMIC; []
Contingency Support study; CIRIS data; other Community I&W studies.

Work Breakdown:

- Phase I will consist of a cross-program survey of the Community to determine the extent of NFIP funding for I&W centers. The specific decision units containing funds for these centers will be examined for potential resource issues that might be raised during Program Review.
- Phase II will examine each center to determine their specific functions, the consumers they serve, the collection sources on which they draw, and the technical support on which they rely.
- Phase III will be a cross-program analysis of the I&W centers funded within the NFIP. It will provide a framework for aiding the DCI in determining whether the programs proposed for FY 1983-1987 will serve the Community's I&W mission in the most effective and efficient manner possible.

METHODOLOGY: The effort will begin with an examination of the information in program and budget submissions as containing funds for I&W centers. Briefings will be requested of individual centers to obtain specific responses to the questions outlined under Phase II above.

SCHEDULE:

	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>
Phase I	X	X	X				
Phase II		X	X	X	X		
Phase III				X	X	X	X

(NOTE: During June 1981, the program submissions will be examined and, if appropriate, a cross-program issue will be drafted.)

STAFFING:

Project Leader:

Analysts: (2/5 time); two others (2/5 time)

25X1
25X1